



From:

Associate Prof. Dr. Anatoli Beifert  
Wismar Business School/ Wismar University  
Philipp-Müller-Straße 14/23966 Wismar  
Tel.: +49 176 7732 4534  
[anatoli.beifert@hs-wismar.de](mailto:anatoli.beifert@hs-wismar.de)

To:

Al-Farabi Kazakh National University  
al-Farabi 71  
050040  
Almaty, Kazakhstan

Letter of recommendation

Marth, 10<sup>nd</sup> 2021

Dear Madam

Dear Sir,

This is to recommend for the doctoral candidacy of Miss. Aisulu Moldabekova.

I had the pleasure to be a supervisor of Miss. Moldabekova in the framework of her dissertation with the title: "Improving quality of logistics services of dry ports within Eurasian transport corridors (based on the case study Khorgos Gateway)". Miss Aisulu Moldabekova has been working closely with the European Project Centre members since her PhD Internship in Germany (2019, May-July). She has also been involved in several relevant research projects (e.g. INTERREG VB, INTERREG VA Programme) that are being implemented by EU Project Center at Wismar University. She participated in developing the "Digital Auditing Tool" within the project "South Baltic Small Ports as Gateways towards Integrated Sustainable European Transport System". She was a corresponding author and co-author in published Journal and Conference papers (e.g. Relstat-2019, Journal of Asian The Journal of Asian Finance, Economics and Business and Journal of Transport and Telecommunication).

In the framework of the PhD thesis, Miss Moldabekova has produced substantial work. Her research results are topical and cover the most relevant issues for further developing Eurasian transport corridors in terms of digitalization. In this context, the development of the assessment tool of service quality of dry ports has practical significance. In her dissertation, the main directions of improving the quality of logistics services of dry ports based on digital transformation were developed. Also, recommendations for the inclusion of dry ports in Kazakhstan in international transport networks was purposed.

As her external supervisor, I endorse Aisulu Moldabekova's admission to the defence procedure PhD program at Al-Farabi Kazakh National University, and I recommend her for the conferral of a PhD degree in 6D090900 – «Logistics» specialization.

Sincerely,

  
Associate Prof. Dr. Anatoli Beifert  
Head of European Project Center , Wismar Business School / Wismar University